#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 8-K**

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 3, 2023

# TILE SHOP HOLDINGS, INC.

(Exact name of Registrant as Specified in its Charter)

Delaware (State or other jurisdiction of

incorporation)

001-35629 (Commission File Number)

45-5538095 (IRS Employer Identification No.)

14000 Carlson Parkway, Plymouth, Minnesota 55441 (Address of principal executive offices, including ZIP code)

(763) 852-2950

(Registrant's telephone number, including area code)

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.0001 par value	TTSH	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

#### Item 2.02 Results of Operations and Financial Condition

On August 3, 2023, Tile Shop Holdings, Inc. (the "Company") issued a press release announcing its financial results for the three and six months ended June 30, 2023. A copy of the press release is furnished as <u>Exhibit 99.1</u> to this Current Report on Form 8-K (this "Current Report") and is incorporated herein by reference.

Pursuant to the rules and regulations of the Securities and Exchange Commission, such exhibit and the information set forth therein and in this Item 2.02 have been furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to liability under that section nor shall they be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing regardless of any general incorporation language.

#### Item 9.01 Financial Statements and Exhibits

- (d) Exhibits.
- 99.1 Earnings Press Release of Tile Shop Holdings, Inc., dated August 3, 2023.
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TILE SHOP HOLDINGS, INC.

By: /s/ Karla Lunan

Name: Karla Lunan Title: Chief Financial Officer

Date: August 3, 2023



#### THE TILE SHOP REPORTS SECOND QUARTER 2023 RESULTS

MINNEAPOLIS – August 3, 2023 – Tile Shop Holdings, Inc. (Nasdaq: TTSH) (the "Company"), a specialty retailer of natural stone, man-made and luxury vinyl tiles, today announced results for its second quarter ended June 30, 2023.

#### Second Quarter Summary

#### Net Sales Decreased 8.4% Comparable Store Sales Decreased 8.0% Gross Margin of 64.2% Net Income of \$5.1 Million and Adjusted EBITDA of \$13.6 Million Diluted Earnings per Share of \$0.12 \$25.4 Million Reduction of Long-Term Debt Year-to-Date

#### Management Commentary – Cabell Lolmaugh, CEO

"The current macro-economic environment contributed to challenges in our store traffic and comparable store sales during the second quarter," stated Cabell Lolmaugh, CEO. "At the same time, gross margin was consistent with the previous quarter as supplier costs for our products and ocean freight rates moderated. We remain disciplined with respect to our cost structure and working capital which helped us maintain strong operating cash flow and payoff over half of our debt so far this year."

	Three Months Ended June 30,					Six Months Ended				
						June	e 30,			
(unaudited, dollars in thousands, except per share data)		2023		2022		2023		2022		
Net sales	\$	98,557	\$	107,604	\$	200,576	\$	210,075		
Net sales (decline) growth <sup>(1)</sup>		(8.4)%	6	11.9%	)	(4.5)%	D	11.6%		
Comparable store sales (decline) growth <sup>(2)</sup>		(8.0)%	6	12.0%	)	(4.0)%	D	11.6%		
Gross margin rate		64.2%		66.0%	)	64.2%		65.6%		
Income from operations as a % of net sales		7.8%		9.1%	)	5.9%		6.9%		
Net income	\$	5,079	\$	6,914	\$	7,591	\$	10,427		
Net income per diluted share	\$	0.12	\$	0.13	\$	0.17	\$	0.20		
Adjusted EBITDA	\$	13,584	\$	16,755	\$	23,897	\$	28,422		
Adjusted EBITDA as a % of net sales		13.8%		15.6%	)	11.9%		13.5%		
Number of stores open at the end of period		143		143		143		143		

#### (1) As compared to the prior year period.

(2) The comparable store sales operating metric is the percentage change in sales of comparable stores period over period. A store is considered comparable on the first day of the 13th full month of operation. When a store is relocated, it is excluded from the comparable store sales calculation. Comparable store sales includes total charges to customers less any actual returns. The Company includes the change in allowance for anticipated sales returns applicable to comparable stores in the comparable store sales calculation.

### **SECOND QUARTER 2023**

#### Net Sales

Net sales for the second quarter of 2023 decreased \$9.0 million, or 8.4%, compared with the second quarter of 2022. Sales decreased at comparable stores by 8.0% during the second quarter of 2023 compared to the second quarter of 2022, primarily due to a decrease in traffic, which was partially offset by an increase in average ticket value.

#### **Gross Profit**

Gross profit decreased \$7.7 million, or 10.9%, in the second quarter of 2023 compared to the second quarter of 2022. The gross margin rate was 64.2% and 66.0% during the second quarter of 2023 and 2022, respectively. The decrease in the gross margin rate was primarily due to inflationary cost pressure which resulted in an increase in the cost of products sold as compared to last year. These cost increases were partially offset by an increase in our average selling prices.

#### Selling, General and Administrative Expenses

Selling, general and administrative expenses decreased \$5.7 million, or 9.3%, in the second quarter of 2023 compared to the second quarter of 2022. The decrease was due to a \$3.0 million decrease in variable selling expenses, a \$1.1 million decrease in transportation expenses as a result of improved inventory availability across our distribution centers and a \$0.9 million decrease in depreciation expense. These factors were partially offset by a \$0.5 million asset impairment charge recorded during the second quarter of 2023.

#### **Provision for Income Taxes**

The provision for income taxes for the second quarter of 2023 and 2022 was \$2.0 million and \$2.7 million, respectively. The decrease in the provision for income tax was due to a decrease in pretax income. Our effective tax rate was 28.1% and 27.8% in the second quarter of 2023 and 2022, respectively.

#### Capital Structure and Liquidity

Since the beginning of the year, we have repaid \$25.4 million of borrowings on our line of credit, which reduced our debt balance to \$20.0 million as of June 30, 2023. Cash and cash equivalents increased by \$8.6 million to \$14.6 million on June 30, 2023.

Interest expense increased by \$0.5 million from \$0.2 million during the second quarter of 2022 to \$0.7 million during the second quarter of 2023. The increase in interest expense is due to an increase in average borrowings outstanding on our line of credit as well as an increase in interest rates between the second quarter of 2022 and the second quarter of 2023.

#### NON-GAAP INFORMATION

#### **Adjusted EBITDA**

Adjusted EBITDA for the second quarter of 2023 was \$13.6 million compared with \$16.8 million for the second quarter of 2022. See the table below for a reconciliation of GAAP net income to Adjusted EBITDA.

(\$ in thousands, unaudited)		Three Months Ended June 30,								
		2023	% of net sales	2022	% of net sales					
GAAP net income	\$	5,079	5.2% \$	6,914	6.4%					
Interest expense		668	0.7	201	0.2					
Provision for income taxes		1,987	2.0	2,663	2.5					
Depreciation and amortization		5,549	5.6	6,415	6.0					
Stock-based compensation		301	0.3	562	0.5					
Adjusted EBITDA	\$	13,584	13.8% \$	16,755	15.6%					

(\$ in thousands, unaudited) GAAP net income Interest expense									
(\$ in thousands, unaudited)	June 30,								
		2023	% of net sales	2022	% of net sales				
GAAP net income	\$	7,591	3.8% \$	10,427	5.0%				
Interest expense		1,466	0.7	467	0.2				
Provision for income taxes		2,802	1.4	3,620	1.7				
Depreciation and amortization		11,332	5.6	12,854	6.1				
Stock-based compensation		706	0.4	1,054	0.5				
Adjusted EBITDA	\$	23,897	11.9% \$	28,422	13.5%				



#### **Pretax Return on Capital Employed**

Pretax Return on Capital Employed was 13.8% for the trailing twelve months as of the end of the second quarter of 2023 compared to 15.0% for the trailing twelve months as of the end of the second quarter of 2022. See the Pretax Return on Capital Employed calculation in the table below.

(\$ in thousands, unaudited)		June 30,						
		2023 <sup>(1)</sup>		2022 <sup>(1)</sup>				
Income from Operations (trailing twelve months)	\$	19,954	\$	20,602				
Total Assets		341,737		347,424				
Less: Accounts payable		(26,566)		(27,257)				
Less: Income tax payable		(801)		(447)				
Less: Other accrued liabilities		(35,798)		(41,806)				
Less: Lease liability		(129,254)		(135,705)				
Less: Other long-term liabilities		(4,530)		(4,980)				
Capital Employed	\$	144,788	\$	137,229				
Pretax Return on Capital Employed		13.8%	1	15.0%				

<sup>(1)</sup> Income statement accounts represent the activity for the trailing twelve months ended as of each of the balance sheet dates. Balance sheet accounts represent the average account balance for the trailing four quarters ended as of each of the balance sheet dates.

#### **Non-GAAP Financial Measures**

The Company calculates Adjusted EBITDA by taking net income calculated in accordance with GAAP, and adjusting for interest expense, income taxes, depreciation and amortization, and stock-based compensation expense. Adjusted EBITDA margin is equal to Adjusted EBITDA divided by net sales. The Company calculates Pretax Return on Capital Employed by taking income (loss) from operations divided by capital employed. Capital employed equals total assets less accounts payable, income taxes payable, other accrued liabilities, lease liability and other long-term liabilities. Other companies may calculate both Adjusted EBITDA and Pretax Return on Capital Employed differently, limiting the usefulness of these measures for comparative purposes.

The Company believes that these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to the Company's financial condition and results of operations. Company management uses these non-GAAP measures to compare Company performance to that of prior periods for trend analyses, for purposes of determining management incentive compensation, for budgeting and planning purposes and for assessing the effectiveness of capital allocation over time. These measures are used in monthly financial reports prepared for management and the Board of Directors. The Company believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing the Company's financial measures with other specialty retailers, many of which present similar non-GAAP financial measures to investors.

The Company's management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitations of these non-GAAP financial measures are that they exclude significant expenses and income that are required by GAAP to be recognized in the Company's consolidated financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which expenses and income are excluded or included in determining these non-GAAP financial measures. In order to compensate for these limitations, management presents non-GAAP financial measures in connection with GAAP results. The Company urges investors to review the reconciliation of these non-GAAP financial measures to the comparable GAAP financial measures and not to rely on any single financial measure to evaluate the business.

#### WEBCAST AND CONFERENCE CALL

As announced on July 27, 2023, the Company will host a conference call via webcast for investors and other interested parties beginning at 9:00 a.m. Eastern Time on Thursday, August 3, 2023. The call will be hosted by Cabell Lolmaugh, CEO, Karla Lunan, CFO, and Mark Davis, Vice President of Investor Relations and Chief Accounting Officer.

To participate in the live call, please pre-register <u>here</u>. All registrants will receive dial-in information and a unique PIN. A webcast of the call can be accessed by visiting the Company's Investor Relations page at <u>www.tileshop.com</u>. A webcast replay of the call will be available on the Company's Investor Relations page at <u>www.tileshop.com</u>.

The Company intends to use its website, <u>investors.tileshop.com</u>, as a means of disclosing material non-public information and for complying with its disclosure obligations under Regulation FD. Such disclosures will be included on the Company's website under the heading News and Events. Accordingly, investors should monitor such portions of the Company's website, in addition to following its press releases, Securities and Exchange Commission filings and public conference calls and webcasts.

#### ABOUT THE TILE SHOP

Tile Shop Holdings, Inc. (Nasdaq: TTSH), is a leading specialty retailer of natural stone, man-made and luxury vinyl tiles, setting and maintenance materials, and related accessories in the United States. The Tile Shop offers a wide selection of high-quality products, exclusive designs, knowledgeable staff and exceptional customer service in an extensive showroom environment. The Tile Shop currently operates 143 stores in 31 states and the District of Columbia.

The Tile Shop is a proud member of the American Society of Interior Designers (ASID), National Association of Homebuilders (NAHB), National Kitchen and Bath Association (NKBA), and the National Tile Contractors Association (NTCA). Visit <u>www.tileshop.com</u>. Join The Tile Shop (#thetileshop) on Facebook, Instagram, Pinterest and Twitter.

#### FORWARD LOOKING STATEMENTS

This press release includes "forward looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forward looking statements may be identified by the use of words such as "anticipate", "believe", "expect", "estimate", "plan", "outlook", and "project" and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forward looking statements include any statements regarding the Company's strategic and operational plan and expected financial performance. Forward looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times at, or by, which such performance or results will be achieved. Forward looking statements are based on information available at the time such statements are made and/or management's good faith belief as of that time with respect to future events, and are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in or suggested by the forward looking statements, including but not limited to unforeseen events that may affect the retail market or the performance of the Company's stores. The Company does not intend, and undertakes no duty, to update this information to reflect future events or circumstances. Investors are referred to the most recent reports filed with the Securities and Exchange Commission by the Company.

# Tile Shop Holdings, Inc. and Subsidiaries Consolidated Balance Sheets (\$ in thousands, except per share data)

	•	naudited) une 30, 2023		Audited) cember 31, 2022
Assets				
Current assets:				
Cash and cash equivalents	\$	14,592	\$	5,948
Restricted cash		655		1,811
Receivables, net		3,871		3,411
Inventories		106,862		120,952
Income tax receivable		875		3,859
Other current assets, net		9,007		10,422
Total Current Assets		135,862		146,403
Property, plant and equipment, net		66,938		71,095
Right of use asset		114,616		118,501
Deferred tax assets		4,530		6,536
Other assets		3,493		3,287
Total Assets	\$	325,439	\$	345,822
Liabilities and Stockholders' Equity				
Current liabilities:				
Accounts payable	\$	24,385	\$	23,506
Income tax payable		85		3
Current portion of lease liability		27,411		27,866
Other accrued liabilities		33,645		31,916
Total Current Liabilities		85,526		83,291
Long-term debt, net		20,000		45,400
Long-term lease liability, net		98,845		103,353
Other long-term liabilities		4,479		5,009
Total Liabilities		208,850		237,053
Stockholders' Equity:				
Common stock, par value \$0.0001; authorized: 100,000,000 shares; issued and outstanding: 44,567,055 and				
44,377,445 shares, respectively		4		4
Preferred stock, par value \$0.0001; authorized: 10,000,000 shares; issued and outstanding: 0 shares		-		-
Additional paid-in capital		128,257		127,997
Accumulated deficit		(11,589)		(19,180)
Accumulated other comprehensive loss		(83)		(52)
Total Stockholders' Equity		116,589	-	108,769
Total Liabilities and Stockholders' Equity	\$	325,439	\$	345,822
			-	

#### Tile Shop Holdings, Inc. and Subsidiaries Consolidated Statements of Income (\$ in thousands, except per share data) (Unaudited)

	Three Months Ended June 30,		 	ths Ended e 30,		
		2023	2022	2023		2022
Net sales	\$	98,557	\$ 107,604	\$ 200,576	\$	210,075
Cost of sales		35,255	36,586	71,736		72,212
Gross profit		63,302	 71,018	128,840		137,863
Selling, general and administrative expenses		55,568	61,240	116,981		123,349
Income from operations		7,734	 9,778	 11,859		14,514
Interest expense		(668)	(201)	(1,466)		(467)
Income before income taxes		7,066	 9,577	 10,393		14,047
Provision for income taxes		(1,987)	(2,663)	(2,802)		(3,620)
Net income	\$	5,079	\$ 6,914	\$ 7,591	\$	10,427
Income per common share:						
Basic	\$	0.12	\$ 0.14	\$ 0.18	\$	0.21
Diluted	\$	0.12	\$ 0.13	\$ 0.17	\$	0.20
Weighted average shares outstanding:						
Basic		43,363,374	50,890,063	43,300,962		50,802,423
Diluted		43,508,221	51,253,543	43,465,235		51,214,607

# Tile Shop Holdings, Inc. and Subsidiaries Rate Analysis

(Unaudited)

	Three Months June 30		Six Months I June 30		
	2023	2022	2023	2022	
Gross margin rate	64.2%	66.0%	64.2%	65.6%	
SG&A expense rate	56.4%	56.9%	58.3%	58.7%	
Income from operations margin rate	7.8%	9.1%	5.9%	6.9%	
Adjusted EBITDA margin rate	13.8%	15.6%	11.9%	13.5%	

# Tile Shop Holdings, Inc. and Subsidiaries Consolidated Statements of Cash Flows (\$ in thousands) (Unaudited)

	Six Months Ended June 30,			ded
		2023		2022
Cash Flows From Operating Activities				
Net income	\$	7,591	\$	10,427
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		11,332		12,854
Amortization of debt issuance costs		129		157
Loss on disposals of property, plant and equipment		7		-
Impairment charges		618		-
Non-cash lease expense		13,016		13,016
Stock based compensation		706		1,054
Deferred income taxes		2,006		518
Changes in operating assets and liabilities:		(120)		(0.00)
Receivables, net		(460)		(982)
Inventories		14,090		(12,864)
Other current assets, net		1,142		(378)
Accounts payable		984		(806)
Income tax receivable / payable		3,066		(1,733)
Accrued expenses and other liabilities		(12,789)		(12,040)
Net cash provided by operating activities		41,438		9,223
Cash Flows From Investing Activities				
Purchases of property, plant and equipment		(8,076)		(7,361)
Net cash used in investing activities		(8,076)		(7,361)
Cash Flows From Financing Activities				
Payments of long-term debt		(40,400)		(10,000)
Advances on line of credit		15,000		10,000
Employee taxes paid for shares withheld		(446)		(676)
Net cash used in financing activities		(25,846)		(676)
Effect of exchange rate changes on cash		(28)		(38)
Net change in cash, cash equivalents and restricted cash		7,488		1,148
Cash, cash equivalents and restricted cash beginning of period		7,759		10,013
Cash, cash equivalents and restricted cash end of period	\$	15,247	\$	11,161
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Cash and cash equivalents	\$	14,592	\$	10,506
Restricted cash		655		655
Cash, cash equivalents and restricted cash end of period	<u>\$</u>	15,247	\$	11,161
Supplemental disclosure of cash flow information				
Purchases of property, plant and equipment included in accounts payable and accrued expenses	\$	655	\$	90
Cash paid for interest		1,578		538
Cash (received) paid for income taxes, net		(2,271)		4,836